Financial Results for the Three Months Ended June 30, 2026

Challenge to change.

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This English presentation was translated from the original Japanese version. In the event of any inconsistency between the statements in the two versions, the statements in the Japanese version shall prevail.

Summary

◆ Q1 FY2026 earnings increased year on year

Strong performance in the Lifeline and Industrial Materials segments drove solid year-on-year growth in first-quarter earnings.

- ✓ Net sales totaled ¥29.0 billion, up 6.0% YoY
- ✓ Operating profit totaled ¥1.8 billion, up 67.1% YoY
- ✓ Profit attributable to owners of parent totaled ¥2.2 billion, up 46.5% YoY

◆ Full-year earnings forecast revised upward

Reflecting strong order intake and sales, along with the continued implementation of profitability improvement measures, the Company revised its full-year forecast upward.

- ✓ Net sales forecast has been revised to ¥131.0 billion, up 0.8% compared to the initial forecast
- ✓ Operating profit has been revised to ¥8.5 billion, up 6.3% compared to the initial forecast
- ✓ Profit attributable to owners of parent has been revised to ¥7.5 billion, up 4.2% compared to the initial forecast

◆ Repurchase and cancellation of treasury shares

To enhance capital efficiency and shareholder returns, the Company has resolved to repurchase up to 3.5 million shares of its own stock, for a total repurchase amount of up to ¥5.0 billion, and plans to cancel all of the repurchased shares in January 2027.

Note: FY2025: Fiscal Year Ended March 31,2026, FY2026: Fiscal Year Ending March 31,2027 (hereinafter)

Financial Results for the Three Months Ended June 30, 2026
(First-quarter results in FY 2026)

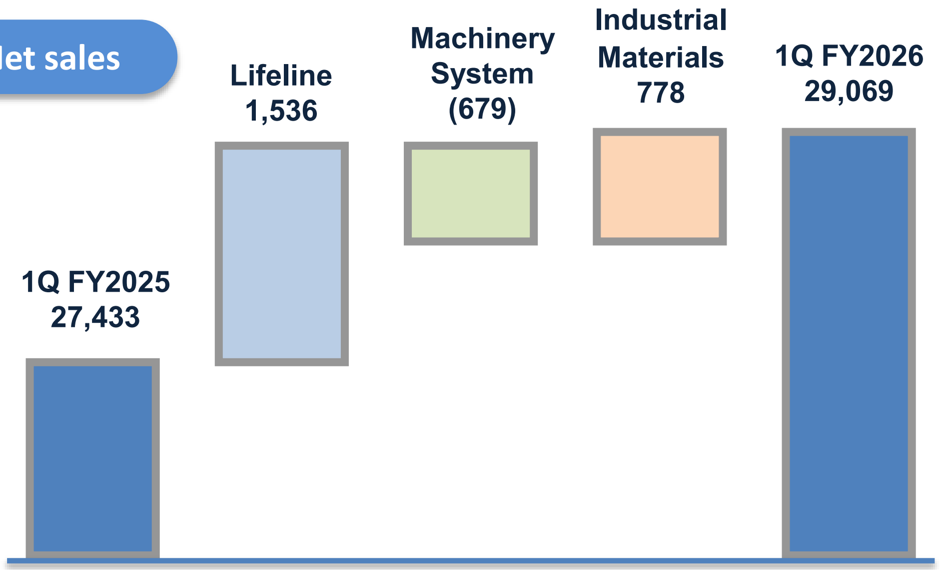
Overview of Financial Results

＜Consolidated＞

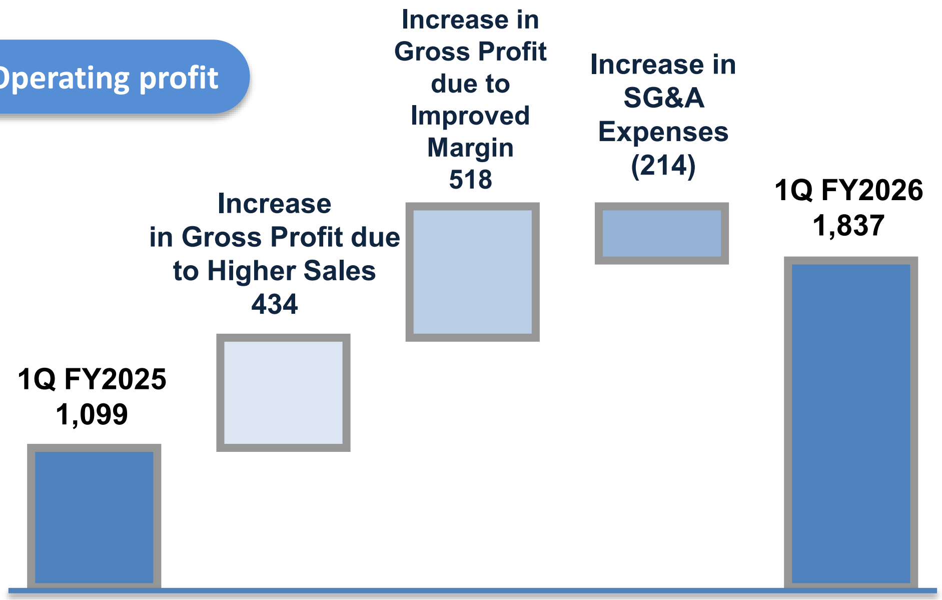
（Millions of yen）

	1Q FY 2025 Results （A）		1Q FY2026 Results （B）		YoY （B－A）	% Change	Revised First Half Forecast for FY2026		Revised Full-Year Forecast for FY2026	
Net sales	27,433	－	29,069	－	1,635	6.0%	60,000	－	131,000	－
Operating profit	1,099	4.0%	1,837	6.3%	737	67.1%	3,400	5.7%	8,500	6.5%
Ordinary profit	1,030	3.8%	1,805	6.2%	774	75.2%	3,500	5.8%	8,600	6.6%
Profit attributable to owners of parent	1,559	5.7%	2,284	7.9%	725	46.5%	3,100	5.2%	7,500	5.7%

Net sales



Operating profit



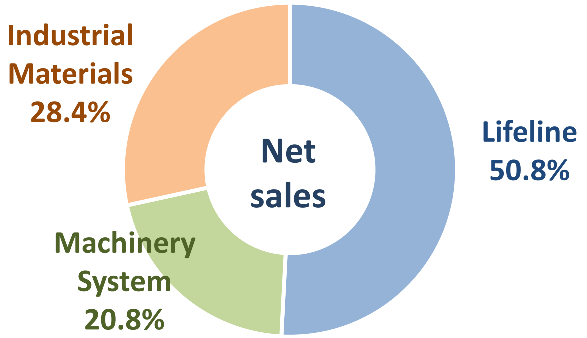
Segment Results

(Millions of yen)

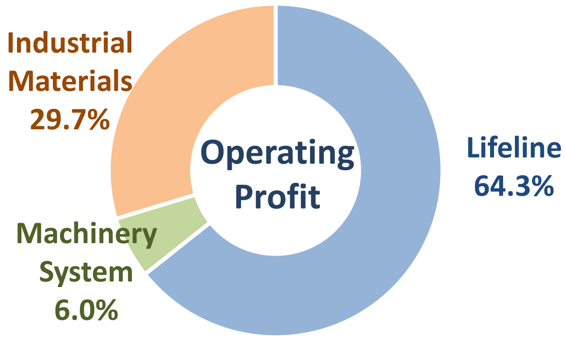
Segment		1Q FY 2025 Results (A)	1Q FY2026 Results (B)	YoY (B－A)	% Change	Revised First Half Forecast for FY2026	Revised Full-Year Forecast for FY2026
Lifeline	Net sales	13,237	14,773	1,536	11.6%	30,900	68,500
	Operating profit	589	1,305	716	121.6%	2,100	5,250
	Ratio	4.4%	8.8%	4.4pts	—	6.8%	7.7%
Machinery System	Net sales	6,711	6,032	(679)	(10.1%)	13,500	27,000
	Operating profit	419	122	(297)	(70.9%)	500	1,200
	Ratio	6.2%	2.0%	(4.2pts)	—	3.7%	4.4%
Industrial Materials	Net sales	7,484	8,263	778	10.4%	15,600	35,500
	Operating profit	414	602	187	45.4%	1,000	2,750
	Ratio	5.5%	7.3%	1.8pts	—	6.4%	7.7%

* The total operating income includes adjustments, and does not match the sum of segment profit.

Sales Composition



Operating Profit Composition



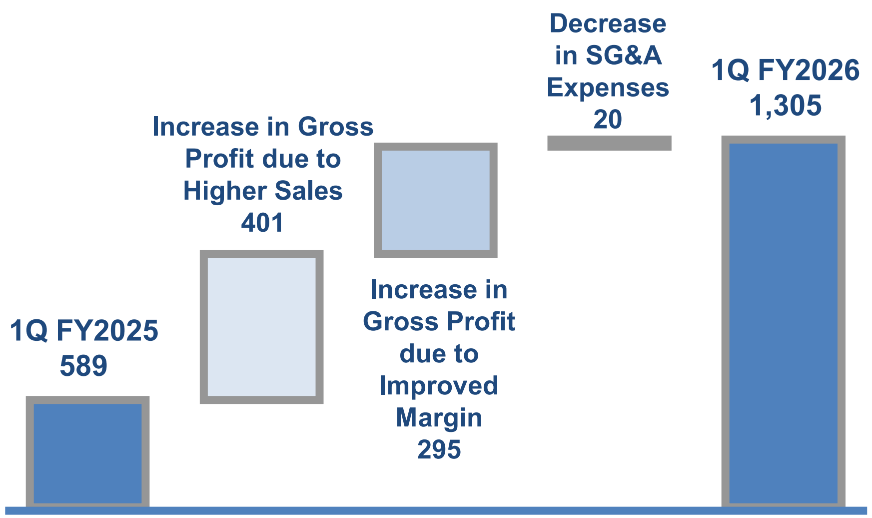
Overview by Business Segment

Lifeline

(Millions of yen)

	1Q FY 2025 Results (A)	1Q FY2026 Results (B)	YoY (B－A)	% Change	Revised First Half Forecast for FY2026	Revised Full-Year Forecast for FY2026
Net sales	13,237	14,773	1,536	11.6%	30,900	68,500
Operating profit	589	1,305	716	121.6%	2,100	5,250
Ratio	4.4%	8.8%	4.4pts	—	6.8%	7.7%

Breakdown of increase/decrease in Operating profit (Consolidated)



Net sales and Operating profit by Business Segment

Net sales

Despite lower sales in the Valve Systems division, net sales increased by ¥1,536 million YoY, driven by strong shipments in the Pipe Systems division and subsidiaries.

Operating profit

Operating profit rose ¥716 million YoY, primarily driven by higher sales and lower SG&A expenses.

Overview by Business Segment

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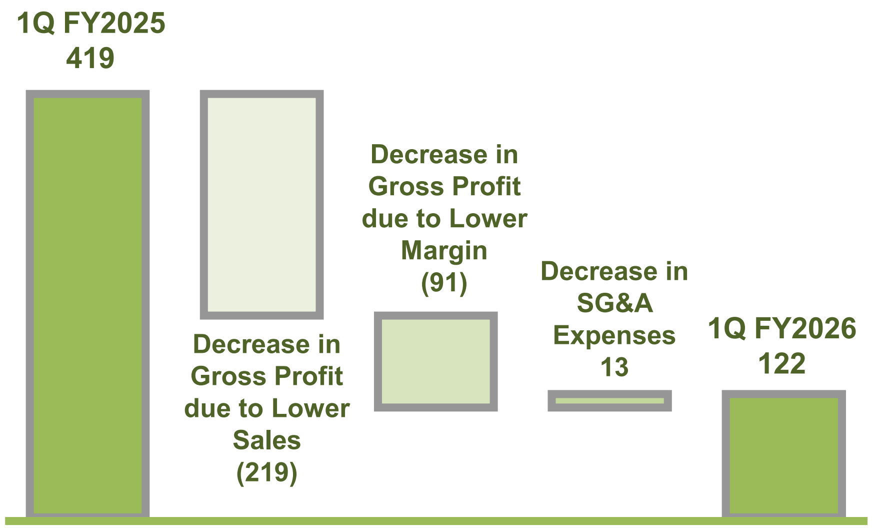
Machinery System

(Millions of yen)

	1Q FY 2025 Results (A)	1Q FY2026 Results (B)	YoY (B－A)	% Change	Revised First Half Forecast for FY2026	Revised Full-Year Forecast for FY2026
Net sales	6,711	6,032	(679)	(10.1%)	13,500	27,000
Operating profit	419	122	(297)	(70.9%)	500	1,200
Ratio	6.2%	2.0%	(4.2pts)	—	3.7%	4.4%

Breakdown of increase/decrease in Operating profit (Consolidated)



Net sales and Operating profit by Business Segment

Net sales

Net sales decreased by ¥679 million YoY, primarily due to a delay in the timing of customer orders in the Machinery division, which resulted in lower revenue recognized under the percentage-of-completion method.

Operating profit

Operating profit decreased by ¥297 million YoY, due to lower sales.

Overview by Business Segment

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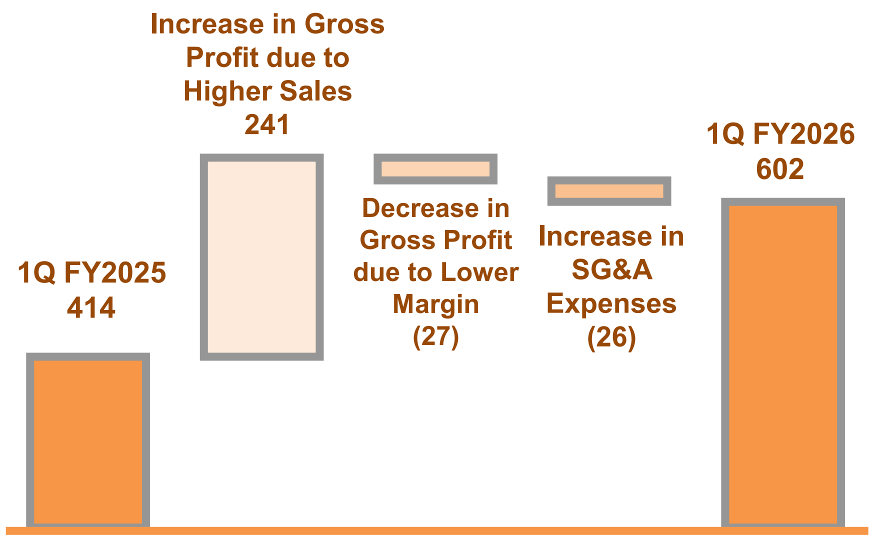
Industrial Materials

(Millions of yen)

	1Q FY 2025 Results (A)	1Q FY2026 Results (B)	YoY (B－A)	% Change	Revised First Half Forecast for FY2026	Revised Full-Year Forecast for FY2026
Net sales	7,484	8,263	778	10.4%	15,600	35,500
Operating profit	414	602	187	45.4%	1,000	2,750
Ratio	5.5%	7.3%	1.8pts	―	6.4%	7.7%

Breakdown of increase/decrease in Operating profit (Consolidated)



Net sales and Operating Income by Business Segment

Net sales

Net sales increased by ¥778 million YoY, reflecting strong sales in the power and sewerage sectors in the Plastic Products division, as well as progress in deliveries of a large-scale project by a subsidiary.

Operating profit

Operating profit increased by ¥187 million YoY, mainly due to higher sales.

Earnings Forecast for the Year Ending March 31, 2027

(FY2026 Earnings Forecast)

Revisions of Earnings Forecast for FY2026

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Earnings for both the first half and the full year are expected to exceed the forecasts announced in May 2026. This reflects steady orders and sales in the Lifeline and Industrial Materials segments, as well as continued improvement in profit margins due to progress in profitability enhancement measures and productivity improvements.

＜Consolidated＞ (Millions of yen)

	First Half						Full Year					
vs. Forecast Announced in May 2026	First Half Forecast for FY2026 Announced on May 14, 2026（A）		Revised First Half Forecast for FY2026 Announced on August 6, 2026（B）		Change（B－A）	% Change	Full-Year Forecast for FY2026 Announced on May 14, 2026（C）		Revised Full-Year Forecast for FY2026 Announced on August 6, 2026（D）		Change（D－C）	% Change
Net sales	59,000	－	60,000	－	1,000	1.7%	130,000	－	131,000	－	1,000	0.8%
Operating profit	2,700	4.6%	3,400	5.7%	700	25.9%	8,000	6.2%	8,500	6.5%	500	6.3%
Ordinary profit	2,600	4.4%	3,500	5.8%	900	34.6%	7,800	6.0%	8,600	6.6%	800	10.3%
Profit attributable to owners of parent	2,600	4.4%	3,100	5.2%	500	19.2%	7,200	5.5%	7,500	5.7%	300	4.2%

vs. Previous Fiscal Year	First Half Results for FY2025（A）		Revised First Half Forecast for FY2026 Announced on August 6, 2026（B）		Change（B－A）	% Change	Full-Year Results for FY2025（C）		Revised Full-Year Forecast for FY2026 Announced on August 6, 2026（D）		Change（D－C）	% Change
Net sales	58,453	－	60,000	－	1,547	2.6%	128,126	－	131,000	－	2,874	2.2%
Operating profit	3,185	5.4%	3,400	5.7%	215	6.7%	8,059	6.3%	8,500	6.5%	441	5.5%
Ordinary profit	3,313	5.7%	3,500	5.8%	187	5.6%	8,319	6.5%	8,600	6.6%	281	3.4%
Profit attributable to owners of parent	3,015	5.2%	3,100	5.2%	85	2.8%	6,701	5.2%	7,500	5.7%	799	11.9%

Revisions of Earnings Forecast for FY2026 (By Segment)

＜Consolidated＞ (Millions of yen)

		First Half						Full Year					
	vs. Forecast Announced in May 2026	First Half Forecast for FY2026 Announced on May 14, 2026 (A)		Revised First Half Forecast for FY2026 Announced on August 6, 2026 (B)		Change (B－A)	% Change	Full-Year Forecast for FY2026 Announced on May 14, 2026 (C)		Revised Full-Year Forecast for FY2026 Announced on August 6, 2026 (D)		Change (D－C)	% Change
Lifeline	Net sales	29,900	―	30,900	―	1,000	3.3%	67,500	―	68,500	―	1,000	1.5%
	Operating Profit	1,700	5.7%	2,100	6.8%	400	23.5%	4,950	7.3%	5,250	7.7%	300	6.1%
Machinery System	Net sales	14,000	―	13,500	―	(500)	(3.6%)	27,500	―	27,000	―	(500)	(1.8%)
	Operating Profit	500	3.6%	500	3.7%	―	―	1,300	4.7%	1,200	4.4%	(100)	(7.7%)
Industrial Materials	Net sales	15,100	―	15,600	―	500	3.3%	35,000	―	35,500	―	500	1.4%
	Operating Profit	700	4.6%	1,000	6.4%	300	42.9%	2,450	7.0%	2,750	7.7%	300	12.2%

	vs. Previous Fiscal Year	First Half Results for FY2025 (A)		Revised First Half Forecast for FY2026 Announced on August 6, 2026 (B)		Change (B－A)	% Change	Full-Year Results for FY2025 (C)		Revised Full-Year Forecast for FY2026 Announced on August 6, 2026 (D)		Change (D－C)	% Change
Lifeline	Net sales	29,307	―	30,900	―	1,592	5.4%	65,960	―	68,500	―	2,540	3.9%
	Operating Profit	1,761	6.0%	2,100	6.8%	339	19.3%	4,732	7.2%	5,250	7.7%	518	10.9%
Machinery System	Net sales	13,836	―	13,500	―	(336)	(2.4%)	27,448	―	27,000	―	(448)	(1.6%)
	Operating Profit	739	5.3%	500	3.7%	(239)	(32.3%)	1,259	4.6%	1,200	4.4%	(59)	(4.7%)
Industrial Materials	Net sales	15,309	―	15,600	―	290	1.9%	34,717	―	35,500	―	783	2.3%
	Operating Profit	766	5.0%	1,000	6.4%	234	30.5%	2,404	6.9%	2,750	7.7%	346	14.4%

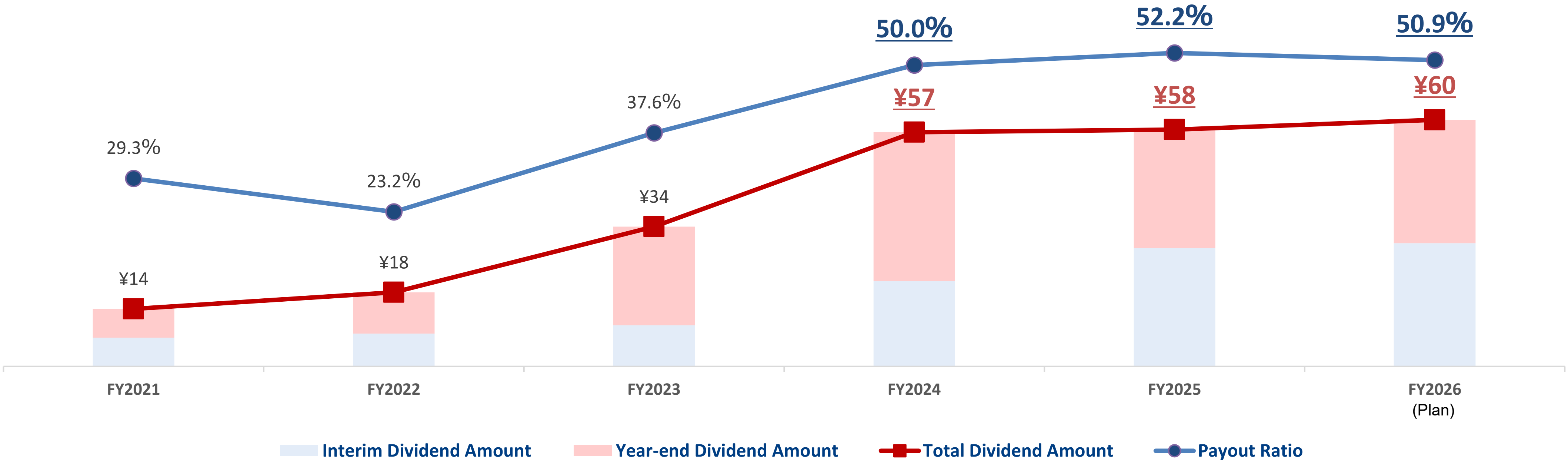
Topics

Shareholder Returns: Share Repurchase Program

- To sustainably enhance corporate value, the Company will take early steps to implement capital efficiency initiatives to be pursued under its next Mid-Term Business Plan, with the aim of improving ROE and enhancing shareholder value.
- The Company plans to repurchase its own shares equivalent to approximately 5.4% of shares outstanding (excluding treasury shares) and cancel all repurchased shares on January 29, 2027.

> ✓ Class of shares to be repurchased: Common shares of the Company
> ✓ Total number of shares to be repurchased: 3.5 million shares, maximum
> ✓ Total amount of share repurchase: ¥5.0 billion, maximum
> ✓ Repurchase period: August 7, 2026 to December 23, 2026

	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 (Plan)
			Repurchasing own shares ¥700 million			Repurchasing own shares ¥5.0 billion (Maximum)
Total Payout Ratio	29.3%	23.2%	50.4%	50.0%	52.2%	110% or higher



Growing Demand for Kneaders, Particularly for Rechargeable Battery Applications

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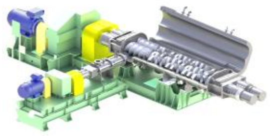
- Kurimoto's KRC Kneaders support a wide range of materials manufacturing processes across diverse industries.
- Although EV battery demand remains sluggish, demand for energy storage system (ESS) batteries continues to expand, driven by renewable energy deployment, power grid stabilization, and data center backup systems.
- Positioning for a future recovery in EV demand, the Company is expanding its offering from standalone equipment to higher-value integrated process solutions through strategic partnerships.

➢ Diverse Applications for KRC Kneaders

Rechargeable battery materials, including electrode materials and solid electrolytes	Semiconductor materials, including encapsulants	Chemicals	Food products	Carbon materials

➢ Under Development: Building on its core mixing technology, Kurimoto is combining continuous production line capabilities with AI-based optimization to support the entire materials manufacturing process.

1. Kurimoto's Core Technology



Advanced mixing and dispersion technology using KRC Kneaders

- ✓ - Meeting the need for uniform mixing in battery materials and other applications
- ✓ - Applying long-cultivated kneading technologies to growing markets

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News release announced on February 20, 2024

2. Contribution to Continuous Production Lines

Building a continuous production system through collaboration with Kubota Corporation, which has strengths in material feeding equipment.

- ✓ - Integrating automation from raw material feeding through to kneading
- ✓ - Contributing to greater efficiency and quality stability in mass production processes

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NEW News release announced on May 11, 2026

3. Enhancement through AI and Data

AI

Aiming to optimize operating conditions through collaboration with Hitachi High-Tech Corporation.

- ✓ - Using kneading data to propose optimal operating conditions
- ✓ - Expanding into services for quality stabilization and predictive maintenance

From standalone equipment to process solutions that support battery material production

Reference Materials

Business Summary (as of March 31, 2026)

- Company Name: Kurimoto, Ltd.
- Founded: February 2, 1909
- Location: 1-12-19, Kitahorie, Nishi-ku, Osaka 550-8580
- Listing: Prime Market (Tokyo Stock Exchange)
- Representative: President Kazutaka Kikumoto
- Capital: ¥31.1 billion
- Group Companies: 22 domestic and overseas companies
- Number of employees: 2,238 employees (consolidated)
- Total number of issued shares: 63,992,450 shares
- Total number of shareholders: 32,082 shareholders

Composition of Business Divisions and Main Products (Kurimoto, Ltd.) [1]

◆ **Kurimoto's business divisions have stable social infrastructures and industrial infrastructures businesses with a balance of public and private demand, with business bases resistant to boom-and-bust cycles.**

Social infrastructure = Stability

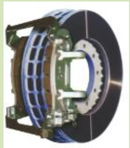
Facilities that are fundamental to people and their lives, such as water supply and sewage systems, roads, communications, and transportation

Sales ratio Approx. 50%

Industrial infrastructure = Growth potential

Sales ratio Approx. 50%

Machinery, plant, and other manufacturing equipment required for manufacturers' production activities

Lifeline Segment		Machinery System Segment		Industrial Materials Segment	
Pipe Systems	**Valve Systems**	**Plant Engineering & Machinery**	**Materials & Machinery**	**Construction Materials**	**Plastic Products**
Water ductile iron pipes	Water valves, industrial valves	Forging press, kneader	Heat/abrasion resistant casting, crusher	Construction materials such as air conditioning ducts	FRP(M) products such as power cable protection pipes
 	 	 	 	 	 

Composition of Business Divisions and Main Products (Kurimoto, Ltd.) [2]

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Business segment	Business Domains	Division	Product examples	Major customers
Lifeline	Social Infrastructure, Industrial Equipment	Pipe Systems	Ductile iron pipes	Water utilities
		Valve Systems	Water valves, industrial valves	Water utilities, various plants such as ironmaking and electric power, pump manufacturers
Machinery System	Industrial Equipment	Plant Engineering & Machinery	Forging press	Automobile-related manufacturers
			Powder processor	Carbon, engineering plastics, rechargeable battery-related manufacturers, etc.
			Plant engineering	Resource development enterprises in various countries, plant engineering companies
		Materials & Machinery	Abrasion resistant casting, crusher	Steel, cement, electric power, environment, crushed stone-related companies
Industrial Materials	Social Infrastructure, Industrial Equipment	Construction Materials	Construction materials	Pipe material trading firms, air conditioning equipment suppliers, general contractors, etc.
		Plastic Products	FRP (M) products	National/local governments, electric power companies, general contractors, film manufacturers

Management Principle / Our Vision

- “Management Principle and Our Vision” are our commitment to meet the trust and expectations of all stakeholders in the spirit of “yonpo-yoshi.”
- Our management philosophy is specifically set forth in the “Management Policy” to realize the “Management Principle and Our Vision.

Management Principle

We will meet the trust and expectations of all stakeholders, always provide suitable systems and create “ a future with dreams.”

Our Vision

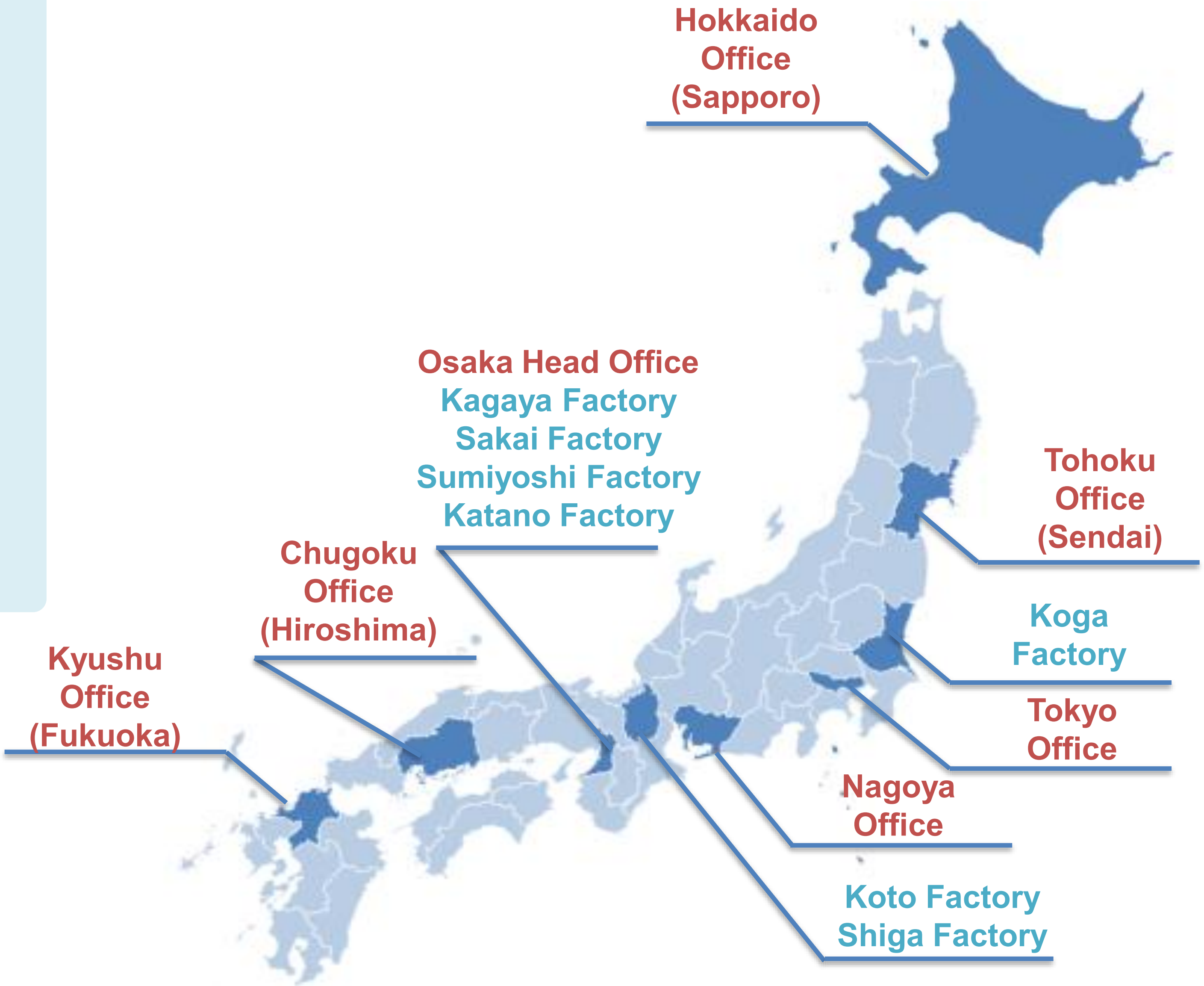
In the spirit of “yonpo-yoshi” or “four-way satisfaction” : good for the seller, good for the buyer, good for society, and good for the future, we aim to become a corporate group that can contribute to society now and into the future.

Offices and factories (as of March 2026)

Domestic offices (8 areas)
Head Office (Osaka), Tokyo, Hokkaido, Tohoku, Nagoya, Chugoku, Kyushu, Okinawa

Factories (13 areas)
Kagaya, Sakai (Osaka) : Pipe Systems
Sumiyoshi : Valve Systems, Plant Engineering & Machinery, Materials & Machinery
Katano, Koga : Construction Materials
Koto, Shiga : Plastic Products
and Others

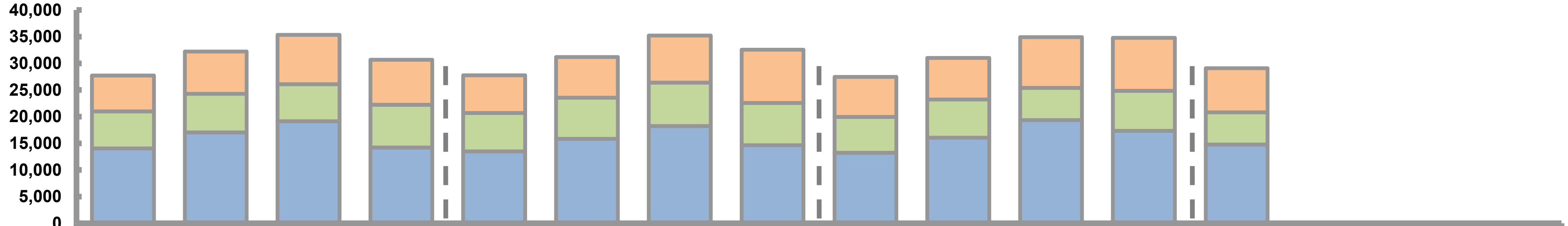
Overseas Offices (2 areas)
Europe Office (Germany)
Jakarta Office (Indonesia)



Trends of Quarterly Segment Earnings (Consolidated)

Net sales

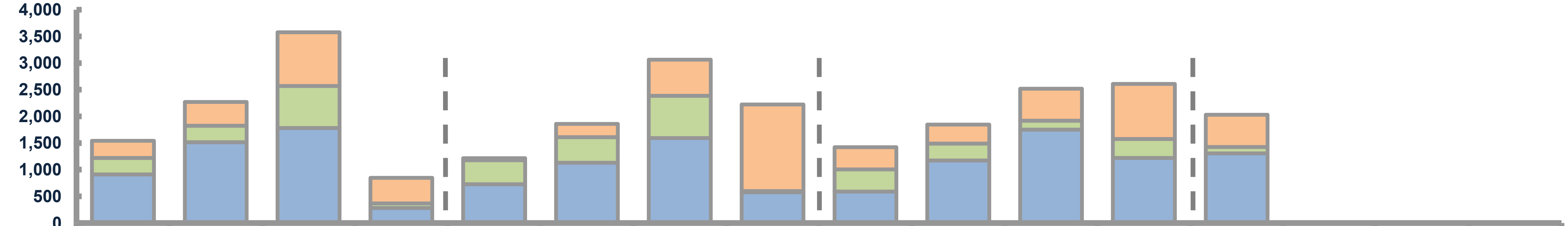
(Millions of yen)



	2023 1Q	2023 2Q	2023 3Q	2023 4Q	2024 1Q	2024 2Q	2024 3Q	2024 4Q	2025 1Q	2025 2Q	2025 3Q	2025 4Q	2026 1Q	2026 2Q	2026 3Q	2026 4Q
Industrial Materials	6,753	7,949	9,225	8,413	7,067	7,620	8,829	9,989	7,484	7,825	9,486	9,922	8,263			
Machinery System	6,921	7,234	6,973	8,016	7,166	7,702	8,143	7,948	6,711	7,125	6,076	7,536	6,032			
Lifeline	14,052	17,041	19,119	14,227	13,496	15,858	18,220	14,633	13,237	16,070	19,335	17,318	14,773			

Operating profit

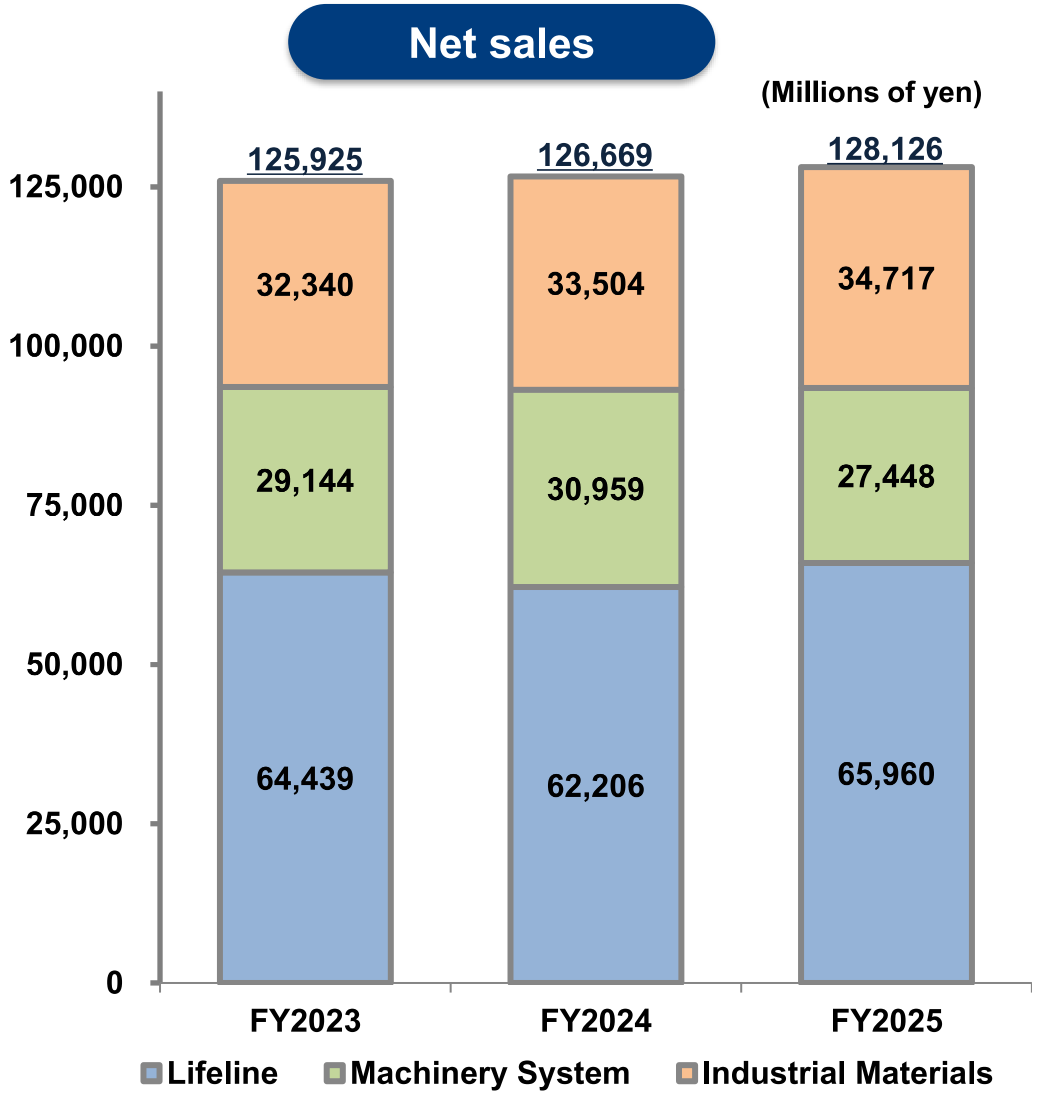
(Millions of yen)

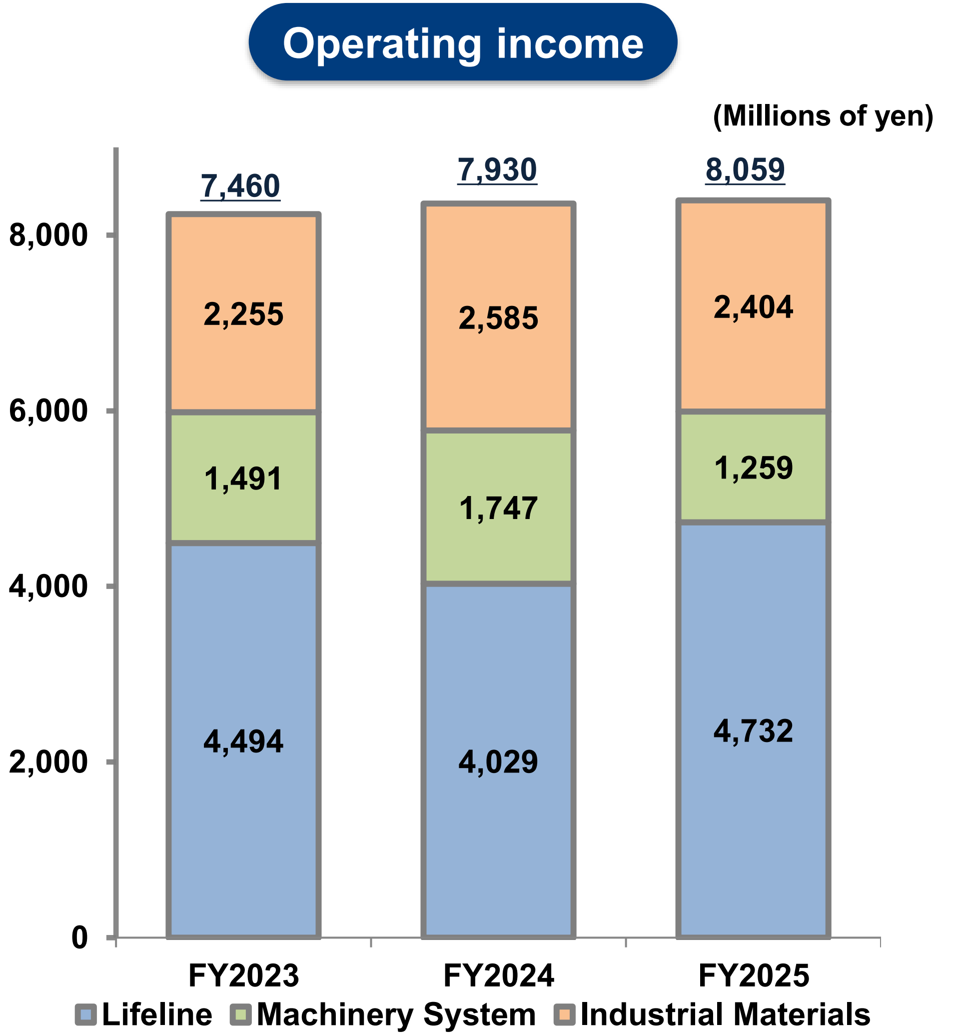


	2023 1Q	2023 2Q	2023 3Q	2023 4Q	2024 1Q	2024 2Q	2024 3Q	2024 4Q	2025 1Q	2025 2Q	2025 3Q	2025 4Q	2026 1Q	2026 2Q	2026 3Q	2026 4Q
Industrial Materials	321	447	1,007	480	38	248	676	1,624	414	352	602	1,036	602			
Machinery System	308	309	789	85	451	479	794	23	419	320	165	355	122			
Lifeline	913	1,515	1,782	284	727	1,132	1,592	578	589	1,172	1,752	1,219	1,305			

* The total operating income includes adjustments, and does not match the sum of segment profit.

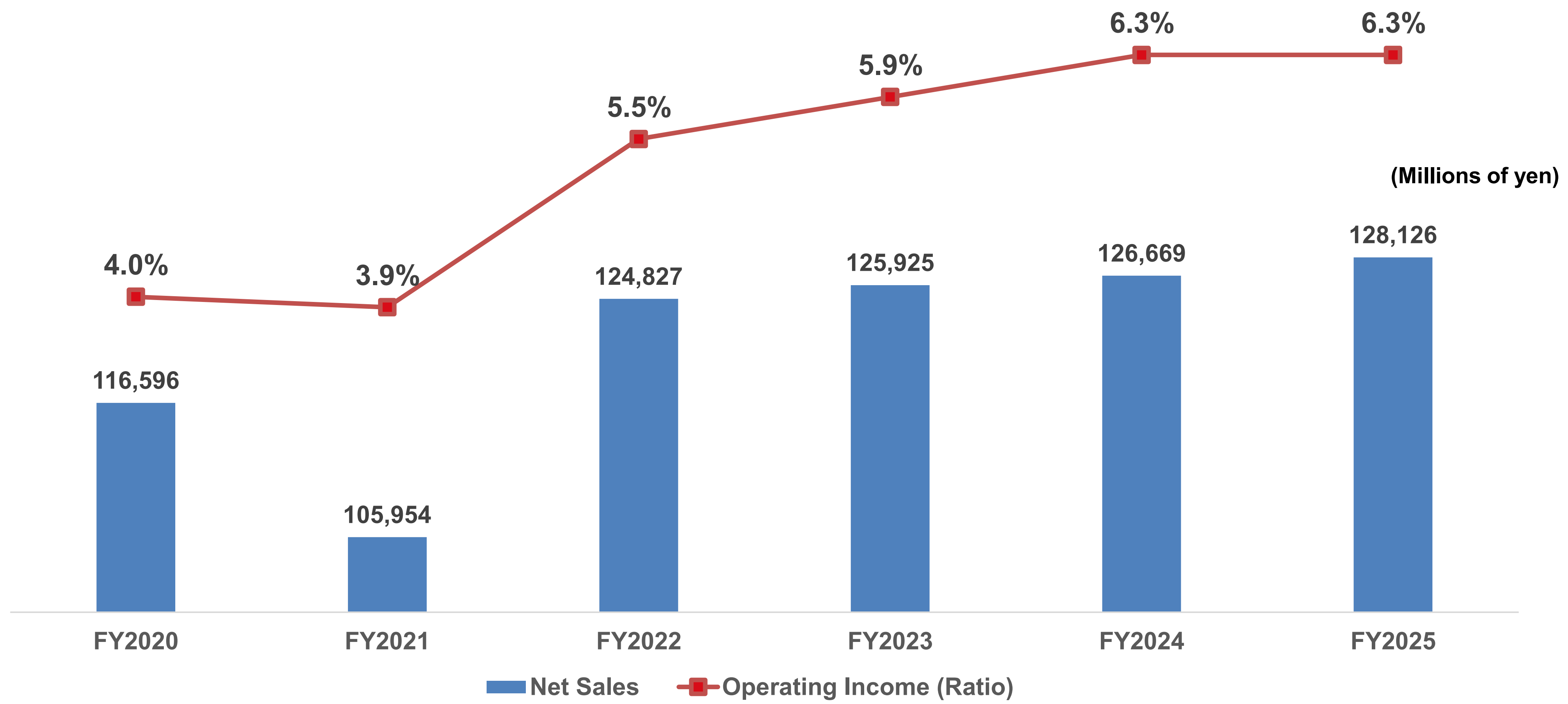
Trends of Segment Earnings (Consolidated)





* The total operating income includes adjustments,and does not match the sum of segment profit.

Trends of Sales and Operating Income (Consolidated)



Earnings forecast and other forward-looking statements described in this document are based on currently available information and certain assumptions that the Company believes are reasonable, and do not represent a commitment by the Company that they will be achieved.
In addition, actual business performance may differ significantly due to a number of factors.

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