

Financial Results for the Six Months Ended September 30, 2024

Challenge to change.



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This English presentation was translated from the original Japanese version. In the event of any inconsistency between the statements in the two versions, the statements in the Japanese version shall prevail.

1. Financial Results for the Six Months Ended September 30, 2024

1-1 Overview of Financial Results

<Consolidated>

(Millions of yen)

	Results for the Six Months Ended September 30, 2023 (A)		Results for the Six Months Ended September 30, 2024 (B)		Y,o,Y (B – A)	Latest Forecast Values* for FYE March 31, 2025 (Announced on May 14, 2024)	
Net sales	59,951	-	58,911	-	▲1,039	60,000	-
Operating income (ratio)	3,693	(6.2%)	2,967	(5.0%)	▲725	2,500	(4.2%)
Ordinary income (ratio)	4,032	(6.7%)	3,192	(5.4%)	▲840	2,600	(4.3%)
Interim net income (ratio)	2,883	(4.8%)	2,502	(4.2%)	▲381	2,000	(3.3%)

Net sales

2024.3
2Q
59,951

Lifeline
▲1,738

Machinery
System
+713

Industrial
Materials
▲14

2025.3
2Q
58,911

Operating income

2024.3
2Q
3,693

Decrease in
gross profit
due to lower
sales
▲259

Increase in
Gross
Profit
Margin
+329

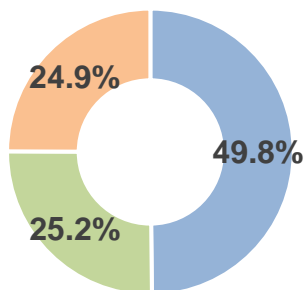
Increase
in SG&A
Expenses
▲795

2025.3
2Q
2,967

1-2 Segment Results

		Results for the Six Months Ended September 30, 2023 (A)	Results for the Six Months Ended September 30, 2024 (B)	Y,o,Y ^(Millions of yen) (B-A)
Lifeline	Net sales	31,093	29,354	▲ 1,738
	Operating income	2,428	1,859	▲ 568
	(Ratio)	(7.8%)	(6.3%)	(▲ 1.5 pts)
Machinery System	Net sales	14,155	14,868	713
	Operating income	617	930	312
	(Ratio)	(4.4%)	(6.3%)	(1.9 pts)
Industrial Materials	Net sales	14,702	14,687	▲ 14
	Operating income	768	286	▲ 482
	(Ratio)	(5.2%)	(1.9%)	(▲ 3.3 pts)

Segment Sales Composition



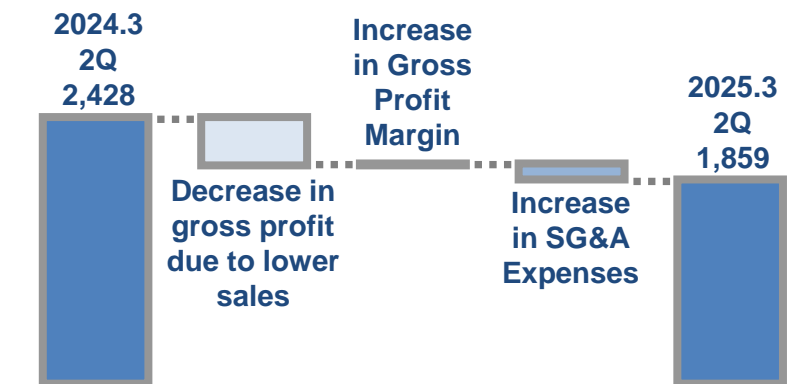
* The total operating income includes adjustments, and does not match the sum of segment profit.

1-3 Overview by Business Segment

Lifeline

	(Millions of yen)			
	Results for the Six Months Ended September 30, 2023 (A)	Results for the Six Months Ended September 30, 2024 (B)	Y,o,Y (B – A)	2025.3 Initial forecast (Announced on May 14, 2024)
Net sales	31,093	29,354	▲1,738	62,000
Operating income	2,428	1,859	▲568	4,400
(Ratio)	(7.8%)	(6.3%)	(▲1.5 pts)	(7.1%)

Breakdown of increase/decrease in Operating Income (Consolidated)



Net sales and Operating Income by Business Segment

Net sales

In the Valve Systems Division, sales of electricity/steel-related products were favorable, but the Pipe Systems Division posted a reduction in sales by 1,738 million yen from the previous year, due to influence of reduced sales in group companies, etc.

Operating income

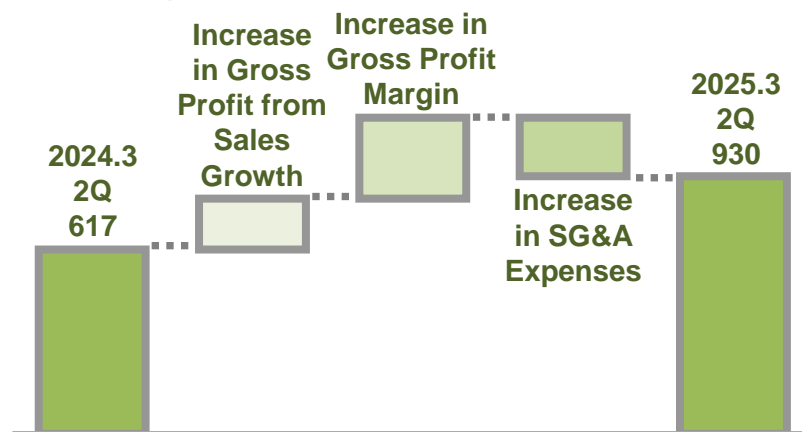
Operating income decreased by 568 million yen from the previous year, due to reductions in net sales and increases in Sales, General and Administrative Expenses, etc.

1-4 Overview by Business Segment

Machinery System

	(Millions of yen)			
	Results for the Six Months Ended September 30, 2023 (A)	Results for the Six Months Ended September 30, 2024 (B)	Y,o,Y (B – A)	2025.3 Initial forecast (Announced on May 14, 2024)
Net sales	14,155	14,868	713	30,500
Operating income	617	930	312	1,400
(Ratio)	(4.4%)	(6.3%)	(1.9 pts)	(4.6%)

Breakdown of increase/decrease in Operating Income (Consolidated)



Net sales and Operating Income by Business Segment

Net sales

In the Plant Engineering & Machinery Division, sales of press machines, plant systems, etc. were favorable. In addition, with the influence of M & A, the Materials & Machinery Division increased sales by 713 million yen from the previous year.

Operating income

Regardless of increases in Sales, General and Administrative Expenses, operating income increased by 312 million yen from the corresponding term of the previous year due to increases in net sales, improvement in gross profit, etc.

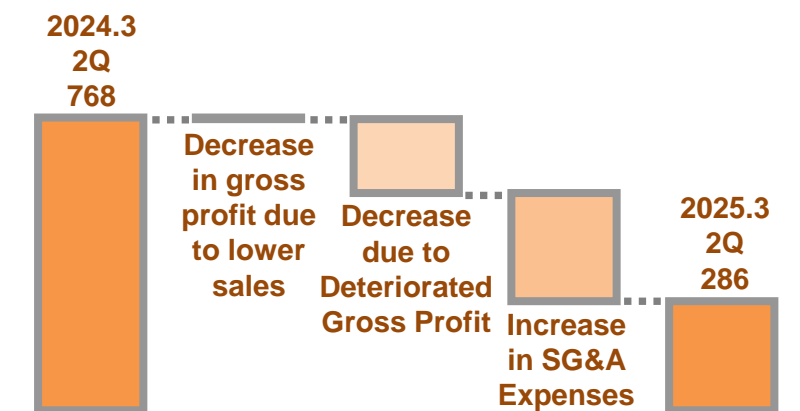
1-5 Overview by Business Segment

Industrial Materials

(Millions of yen)

	Results for the Six Months Ended September 30, 2023 (A)	Results for the Six Months Ended September 30, 2024 (B)	Y,o,Y (B – A)	2025.3 Initial forecast (Announced on May 14, 2024)
Net sales	14,702	14,687	▲14	31,500
Operating income	768	286	▲482	1,900
(Ratio)	(5.2%)	(1.9%)	(▲3.3 pts)	(6.0%)

Breakdown of increase/decrease in Operating Income (Consolidated)



Net sales and Operating Income by Business Segment

Net sales

Product shipments for electric/communication fields made steady progress in the Plastic Products Division, but net sales decreased by 14 million yen from the previous year due to shipment delays at a Group company in the Construction Materials Division and similar cases.

Operating income

Operating income decreased by 482 million yen from the previous year, due to additional work in construction, etc.

2. Full-year Earnings Forecast for the Fiscal Year Ending March 31, 2025

2-1 Full-year Earnings Forecast for the Fiscal Year Ending March 31, 2025

KURIMOTO

<Consolidated>

(Millions of yen)

	Results in FYE March 31, 2024 (A)		Earnings Forecast for the Year Ending March 31, 2025 (B) (Announced on May 14, 2024) (Revised on November 1, 2024)		Y,o,Y (B – A)
Net sales	125,925	-	124,000	-	▲1,925
Operating income (ratio)	7,460	(5.9%)	7,000	(5.6%)	▲460
Ordinary income (ratio)	7,816	(4.5%)	7,200	(5.8%)	▲616
Quarterly net income (ratio) for the year	5,470	(3.3%)	↑ 5,500	(4.4%)	30
ROE	-	(7.1%)	-	(7.0% or higher)	-

In the previous Fiscal year, backlogs were ahead of schedule and sales of products with high profitability were favorable. Consequently, in this fiscal year, we are predicting a reduction in net sales and reduction in operating income and ordinary income. Net income for the year, however, is expected to increase due to appropriation of extraordinary income, etc.

2-2 Earnings Forecast for the Year Ending March 31, 2025 (by segment)

		2024.3 Actual (A)	2025.3 Forecast (B)	Y,o,Y (B-A) (Millions of yen)
Lifeline	Net sales	64,439	62,000	▲2,439
	Operating income	4,494	4,400	▲94
	(Ratio)	(7.0%)	(7.1%)	(0.1 pts)
Machinery System	Net sales	29,144	30,500	1,356
	Operating income	1,491	1,400	▲91
	(Ratio)	(5.1%)	(4.6%)	(▲0.5 pts)
Industrial Materials	Net sales	32,340	31,500	▲840
	Operating income	2,255	1,900	▲355
	(Ratio)	(7.0%)	(6.0%)	(▲1.0 pts)

Lifeline

Despite latent demand, sales and profits are expected to decline due to decreasing purchasing power in the market caused by rising prices.

Machinery System

Expected recovery from investment restraint and M&A will boost sales, but profits are expected to decrease mainly due to increasing raw material, energy, and transportation costs.

Industrial Materials

Both sales and profits are expected to decrease due to delays in the recovery of construction investment, high raw material costs, and other factors.

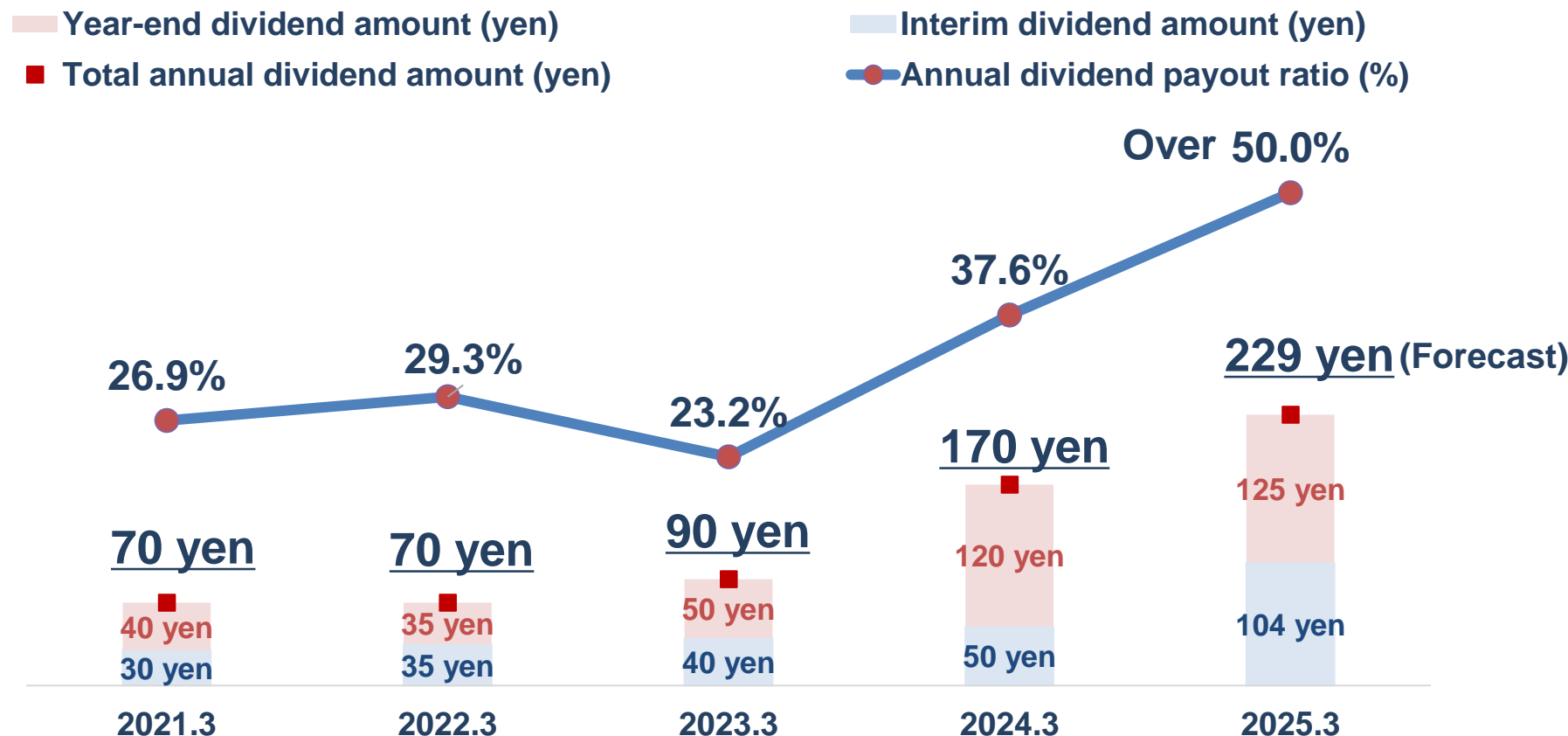
* The total operating income includes adjustments, and does not match the sum of segment profit.

3. Topics

3-1 Shareholder Return

The year-end dividend amount **increases by 21 yen**, and the total dividend amount for the year changes to **229 yen**.

Trends of dividend per share and payout ratio (Consolidated)



3-2 Reduction in CO2 emissions and investment **KURIMOTO** in equipment for streamlining production

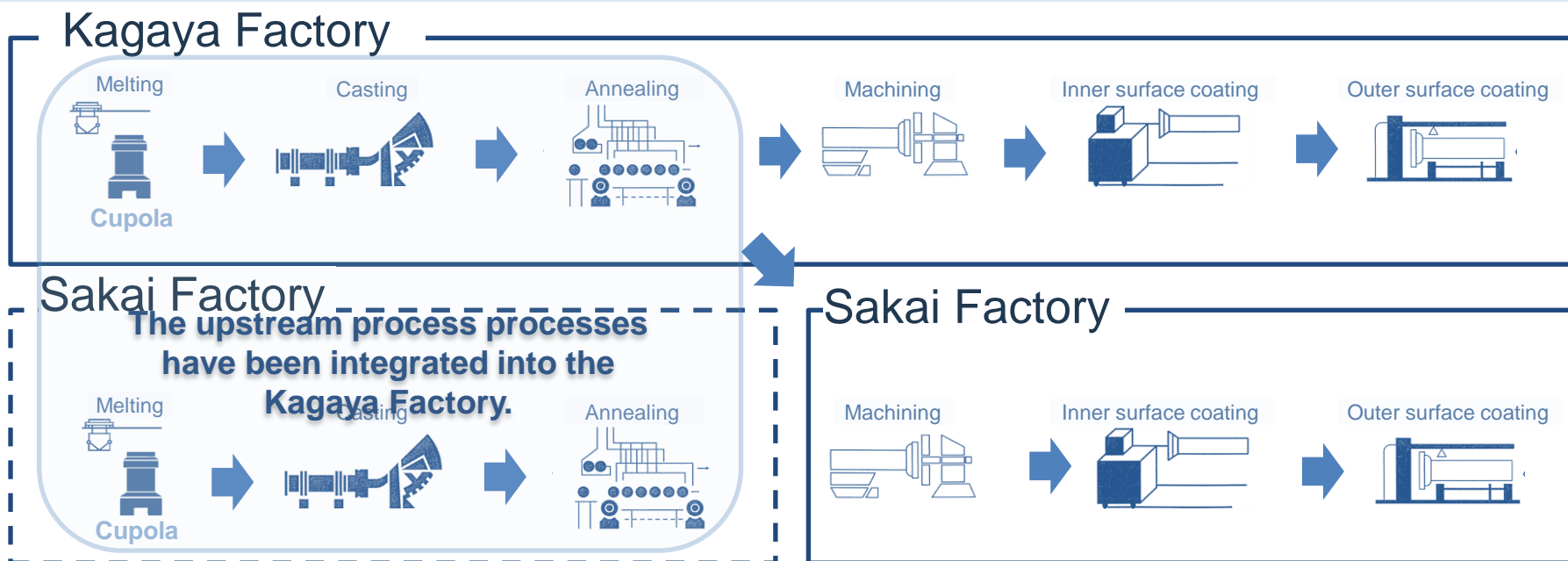
Lifeline

Some of the manufacturing processes at Sakai Factory have been integrated into the Kagaya Plant. (Start of operation is scheduled for FY2026).

- ▶ The relevant process uses one cupola furnace*, resulting in **14%** CO2 emission reduction.

* Equipment for melting iron using coke combustion heat

- ▶ Integration of manufacturing equipment and optimum arrangement of personnel, aiming for further streamlining of production



3-3 Road infrastructure renewal construction method

Industrial Materials Segment

Patent pending

Development of a construction method that enables damaged cylindrical framework* to be quickly and smoothly repaired

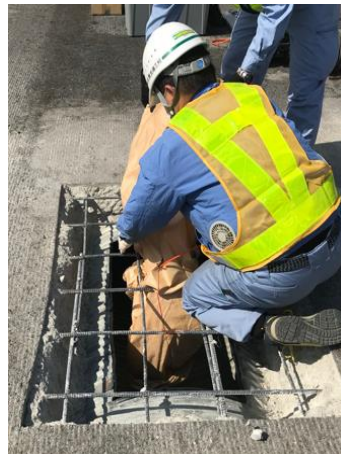
* Steel pipes formed with thin steel plates, which are used to reduce the amount of concrete in expressways and bridges and to reduce the weight of structures.

- ▶ A cylindrical tube swells in a framework, to re-form a hollow part in the floor slab.
- ▶ Air can be inserted into the tube with a general-purpose compressor, eliminating the necessity of using a dedicated tool.

1. Preparation



2. Insertion of air tube



3. Inserting air into the tube



4. Completion of installation



Reference Materials

Reference Materials 1

Business Summary (as of March 31, 2024)



Location:
1-12-19, Kitahorie, Nishi-ku, Osaka 550-8580

Founded:
February 2, 1909

Incorporated:
May 10, 1934

Major Business Areas:
Social infrastructure business, industrial
equipment business

Representative:
President Kazutaka Kikumoto

Capital:
31.1 billion yen (as of March 31, 2024)

Number of employees:
2,121 employees
(as of March 31, 2024, consolidated)
1,316 employees
(as of March 31, 2024, non-consolidated)

Group Companies:
Composed of 22 domestic and overseas
companies

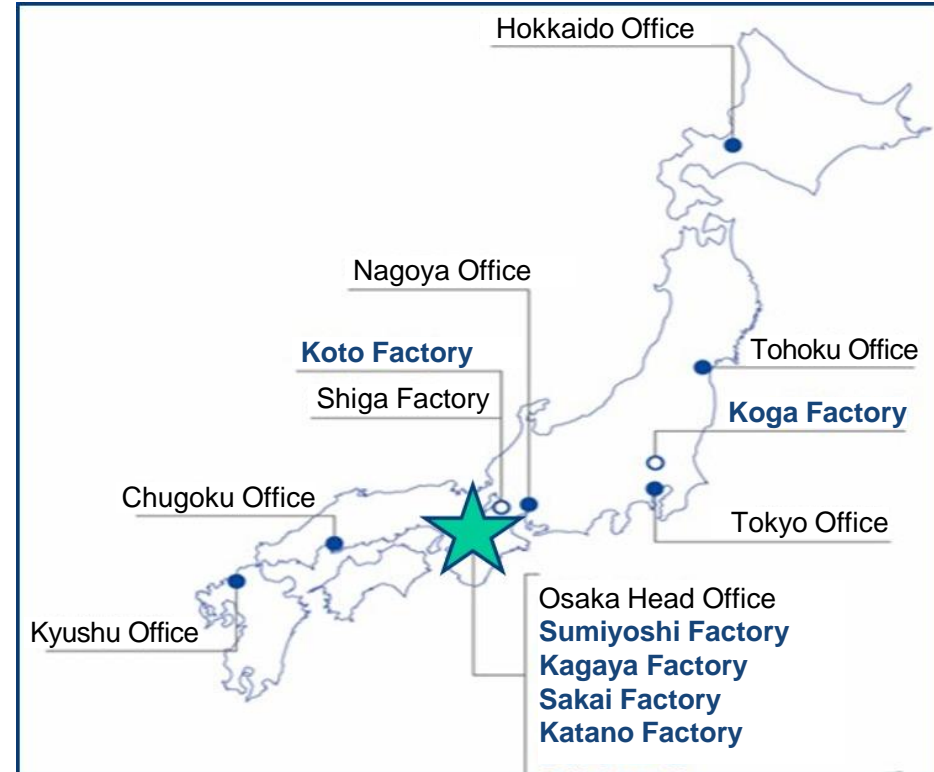


Reference Materials 2

Business Summary (as of March 31, 2024)

Offices and factories:

- **Factories (13 areas)**
Osaka: 4 factories,
Shiga Pref., Ibaraki Pref., etc.
- **Domestic offices (8 areas)**
Head Office (Osaka), Tokyo,
Sapporo, Sendai, Nagoya,
Hiroshima, Fukuoka, Okinawa
- **Oversea Offices(2 areas)**
Europe Office (Germany)
Jakarta Office (Indonesia)



Affiliated Companies:

KURIMOTO TRADING CO., LTD., YAMATOGAWA CO., LTD., Motoyama Eng. Works, Ltd., KS-TECH CO., LTD., JAPAN CASTERING Co., Ltd., Readco Kurimoto, Kurimoto USA, Inc. (USA), KURITETSU (SHANGHAI) TRADING CO., LTD. (China), etc.

Reference Materials 3

Kurimoto Group (as of March 31, 2024)

Consolidated subsidiaries

Major non-consolidated subsidiaries

● Lifeline Segment

Kurimoto Logistics Corporation (Transportation)

KURITETSU (SHANGHAI) TRADING CO., LTD. (Sales and purchase)

Motoyama Eng. Works, Ltd. (Manufacture and sales)

KURIMOTO TRADING CO., LTD., YAMATOGAWA CO., LTD.,
Hokkaido Kanzai Co., Ltd. (Sales)

KURIMOTO PIPE ENGINEERING CO., LTD. (Construction and repair)

RIKO, LTD. (Manufacture and sales)

● Machinery System Segment

KS-TECH CO., LTD., YASHIMA CHEMICAL ENGINEERING CO., LTD.
(Manufacture and sales)

Kurimoto USA, Inc. (Construction and repair)

Readco Kurimoto, LLC (Manufacture and sales)

JAPAN CASTERING Co., Ltd. (Manufacture and sales)

● Industrial Materials Segment

KURIMOTO TRADING CO., LTD. (Sales)

Nihon Kaiser Co., Ltd., KURIMOTO POLYMERS CO., LTD.
(Manufacture and sales)

ZENTEC CO., LTD. (Construction and repair)

● Corporate (common)

Kurimoto Business Associates Co., Ltd. (Real estate leasing and contracting business)

Note: Information on three non-consolidated subsidiaries and one affiliate are omitted due to immateriality.

Kurimoto, Ltd.

Customers

Reference Materials 4

Management Principle/Our Vision

Management Principle

We will meet the trust and expectations of all stakeholders, always provide suitable systems and create “ a future with dreams.”

—Providing optimal systems for social and industrial infrastructures—

Our Vision

In the spirit of “yonpo-yoshi” or “four-way satisfaction” : good for the seller, good for the buyer, good for society, and good for the future, we aim to become a corporate group that can contribute to society now and in the future.

Reference Materials 5

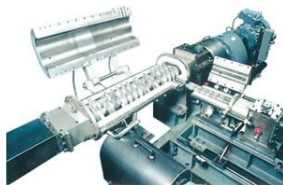
Business Domains

Social Infrastructure

Facilities that serve as a foundation for people and their daily lives such as water supply and sewage systems, roads, communications, and transportation



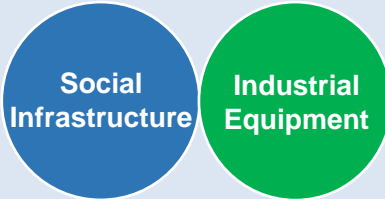

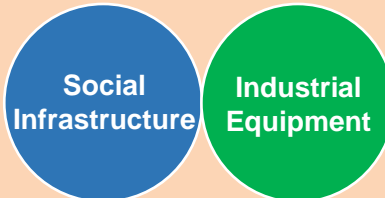
Machinery, plant and other manufacturing equipment necessary for manufacturers' production activities



Industrial Equipment

Reference Materials 6

Composition of Business Divisions and Main Products (Kurimoto, Ltd.) [1]

Business segment	Business Domains	Division	Product examples	Major customers
Lifeline		Pipe Systems	Ductile iron pipes	Water utility
		Valve Systems	Water valves, industrial valves	Water utility, various plants such as ironmaking and electric power, pump manufacturers
Machinery System		Plant Engineering & Machinery	Forging press	Automobile-related manufacturers
			Powder processor	Carbon, engineering plastic, rechargeable battery-related manufacturers, etc.
			Plant engineering	Resource development enterprises in various countries, plant engineering companies
		Materials & Machinery	Abrasion resistant casting, crusher	Steel, cement, electric power, environment, crushed stone-related companies
Industrial Materials		Construction Materials	Construction materials	Pipe material trading firms, air conditioning equipment suppliers, general contractors, etc.
		Plastic Products	FRP (M) products	National/local governments, electric power companies, general contractors, film manufacturers

Reference Materials 7

Composition of Business Divisions and Main Products (Kurimoto, Ltd.) [2]

- ◆ Kurimoto's business divisions have stable social infrastructures and industrial equipment businesses with a balance of public and private demand, with business bases resistant to boom-and-bust cycles.

Social infrastructure = Stability

Facilities that are fundamental to people and their lives, such as water supply and sewage systems, roads, communications, and transportation

Sales ratio

Approx.

50%












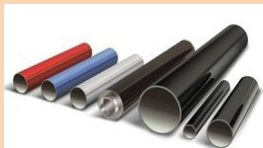
Sales ratio

Approx.

50%

Industrial equipment = Growth potential

Machinery, plant, and other manufacturing equipment required for manufacturers' production activities

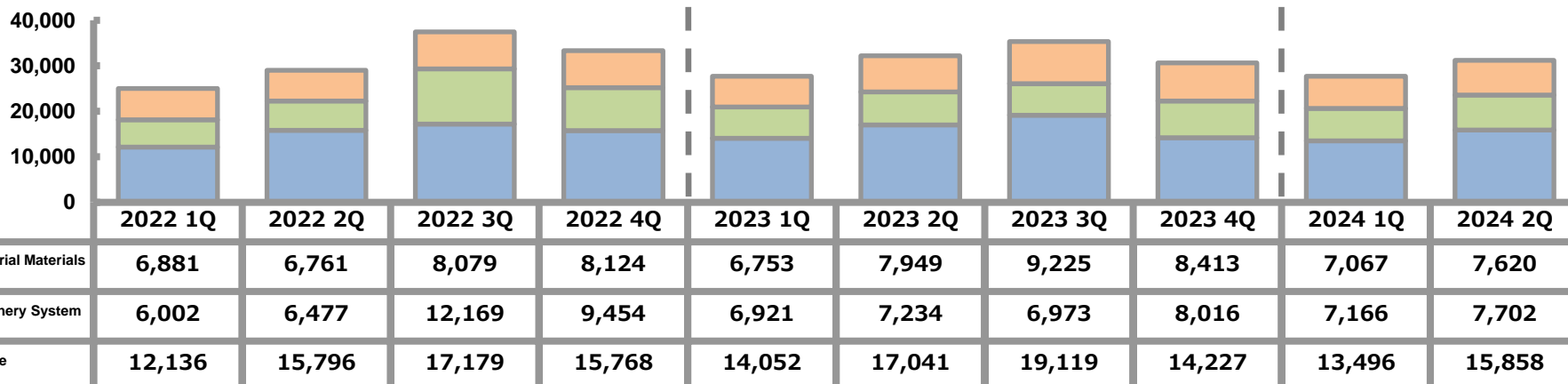
Lifeline Segment		Machinery System Segment		Industrial Materials Segment	
Pipe Systems	Valve Systems	Plant Engineering & Machinery	Materials & Machinery	Construction Materials	Plastic Products
Water ductile iron pipes	Water valves, industrial valves	Forging press, kneader	Heat/abrasion resistant casting, crusher	Construction materials such as air conditioning ducts	FRP(M) products such as inspection passage
 	 	 	 	 	 

Reference Materials 8

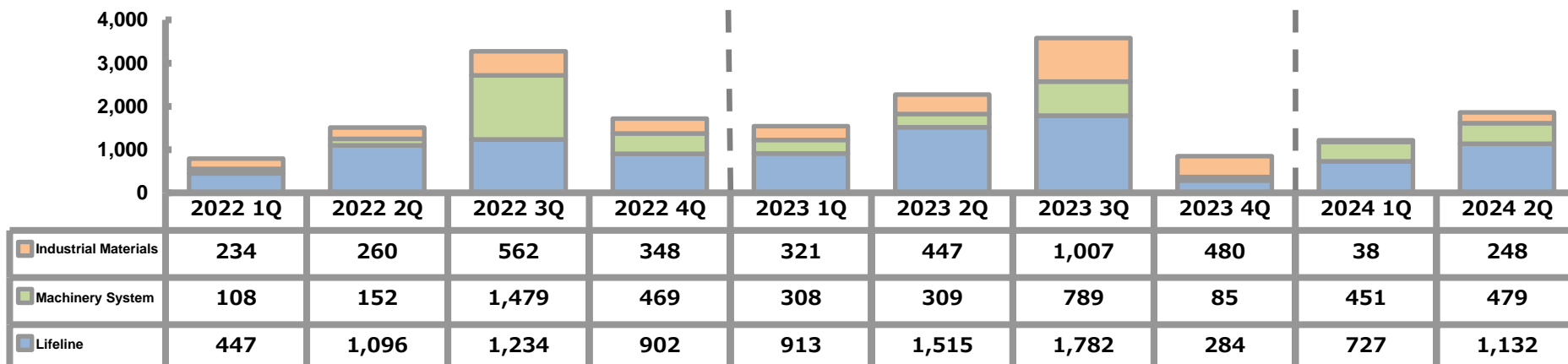
Trends of Quarterly Segment Earnings (Consolidated)

Net sales

(Millions of yen)



Operating income



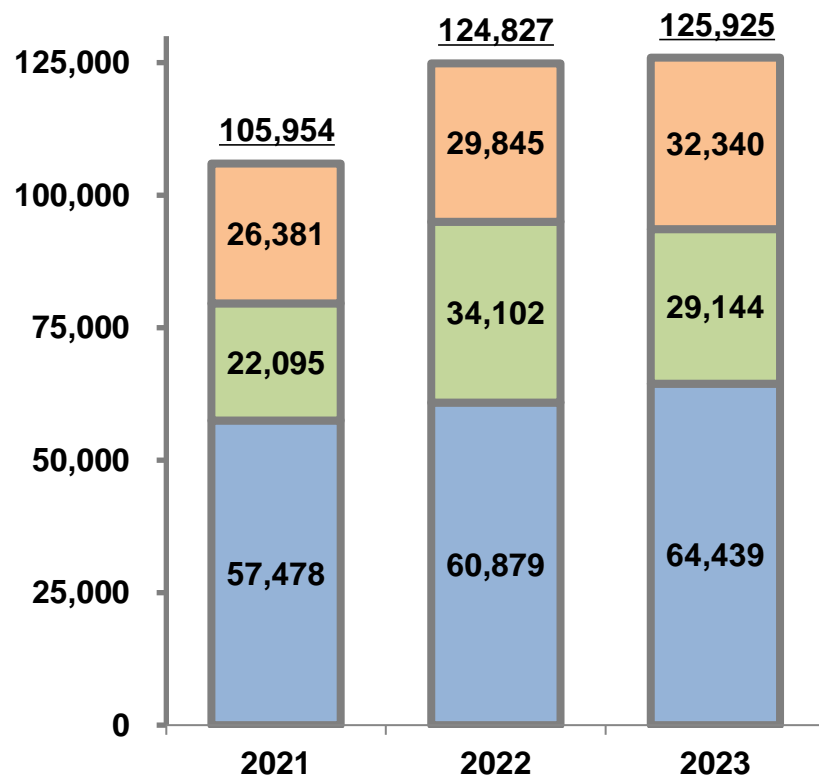
* The total operating income includes adjustments, and does not match the sum of segment profit.

Reference Materials 9

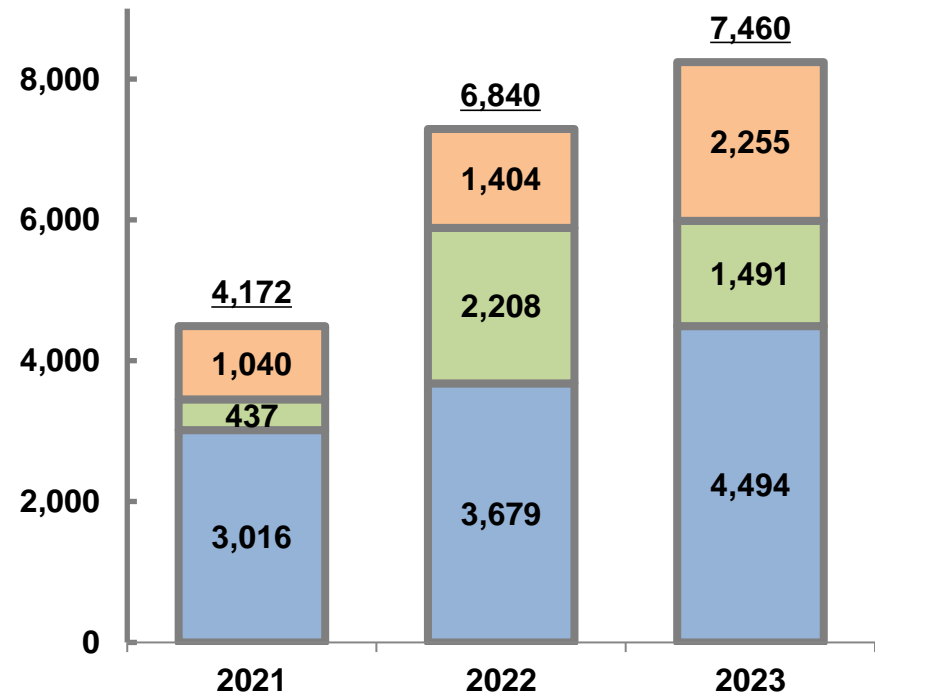
Trends of Segment Earnings

(Millions of yen)

Net sales



Operating income

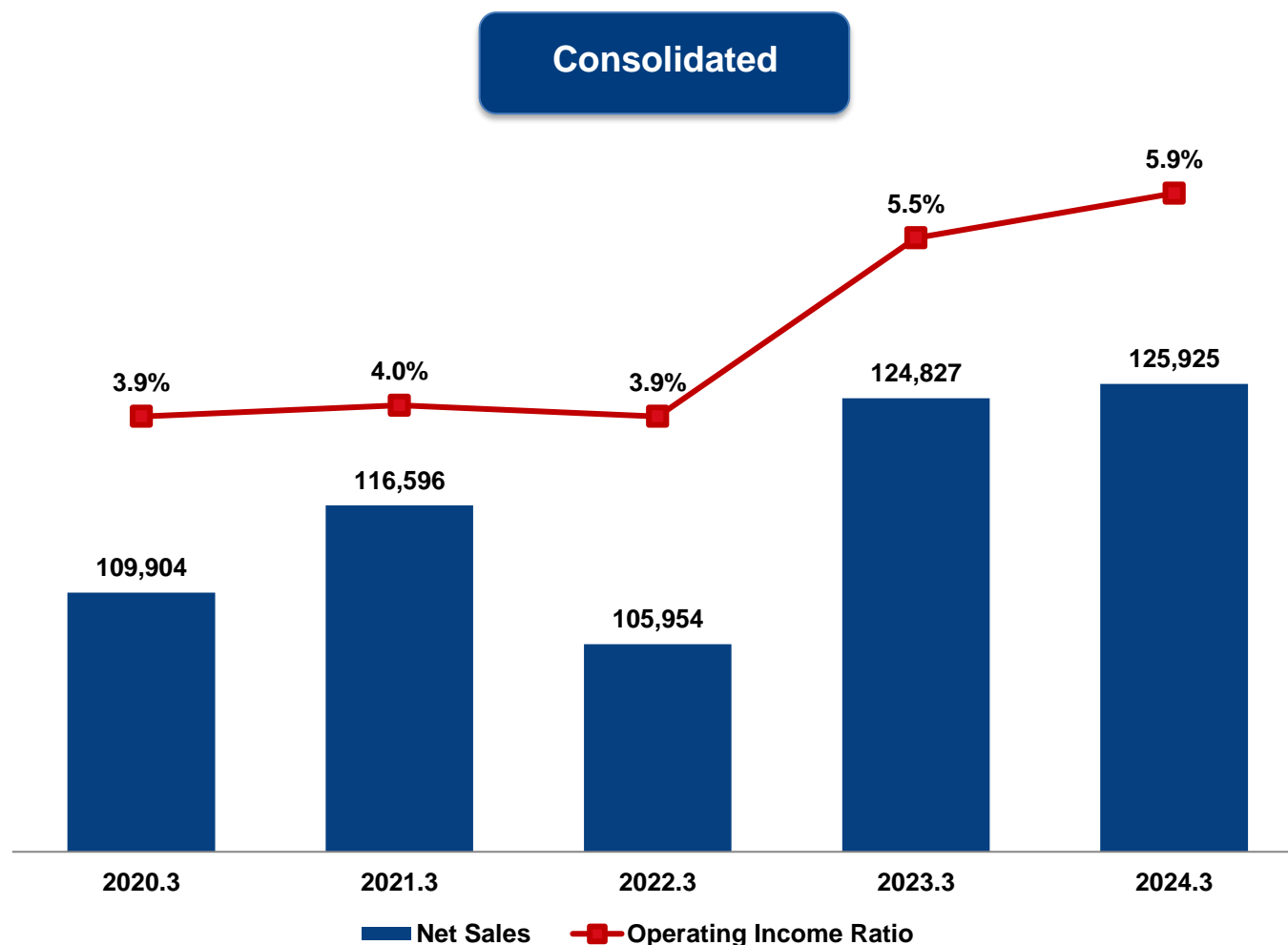


■ Lifeline
■ Machinery System
■ Industrial Materials
■ Lifeline
■ Machinery System
■ Industrial Materials

* The total operating income includes adjustments, and does not match the sum of segment profit.

Reference Materials 10

Trends of Sales and Operating Income (Consolidated)



Earnings forecast and other forward-looking statements described in this document are based on currently available information and certain assumptions that the Company believes are reasonable, and do not represent a commitment by the Company that they will be achieved.

In addition, actual business performance may differ significantly due to a number of factors.

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